Advisory Services Program

South Sacramento, California

September 23 – 28, 2018
About the Urban Land Institute

- The mission of the Urban Land Institute is to provide leadership in the responsible use of land and in creating and sustaining thriving communities worldwide.

- ULI is a membership organization with more than 42,000 members, worldwide representing the spectrum of real estate development, land use planning and financial disciplines, working in private enterprise and public service.

- What the Urban Land Institute does:
  - Conducts Research
  - Provides a forum for sharing of best practices
  - Writes, edits and publishes books and magazines
  - Organizes and conducts meetings
  - Directs outreach programs
  - Conducts Advisory Services Panels
The Advisory Services Program

- Since 1947
- 15 - 20 panels a year on a variety of land use subjects
- Provides independent, objective candid advice on important land use and real estate issues
- Process
  - Review background materials
  - Receive a sponsor presentation and tour
  - Conduct stakeholder interviews
  - Consider data, frame issues and write recommendations
  - Make presentation
  - Produce a final report
Panelists

David Leininger- Sasaki Associates, Dallas, TX (Chair)
Karen Abrams- The Heinz Endowments, Pittsburgh, PA
Abigail Ferretti- Partners for Economic Solutions, Washington, DC
Richard Lukas- Community Development Consultant, Washington, DC
Leroy Moore- Tampa Housing Authority, Tampa, FL
Ralph Núñez- NúñezDesign Inc, Troy, MI
Stan Wall- HR&A Advisors, Washington, DC

ULI Staff

Bridget Stesney- Senior Director- Content
Matt Norris- Senior Manager- Content
Kathleen McCormick- Fountainhead Communications LLC, Boulder, CO
Grace Hill- Manager- Meetings and Events
Cali Slepin- Associate- Advisory Services
Thank You to Our Sponsors!

Sponsors:

- SMUD
- SACOG
- Regional Transit
- Air Quality Management District

Partners:

- Congresswoman Matsui
- Council Member Schenirer
- Council Member Carr
- Supervisor Kennedy

Supporters:

- Florin Road Partnership
- MACKROAD Partnership
- Urban Land Institute
- Sacramento
10-Minute Walk Campaign

National campaign promoting the bold idea that **all people** living in urban America should live within a ten-minute walk to a high-quality park.

Parks are important as community gathering spaces, recreation, connections to nature, and as linking points within our communities.

Over 200 mayors, including the City of Sacramento, have signed onto the Campaign.
Thank You to Everyone Else…!

Adrian Engel • Amelia Schendel • Angela Rahimi • Anna Jared • Azizza Davis Goines • Bernadette Austin • Betty Williams • Bill Knowlton • Bill Mueller • Brian Heller de Leon • Cassandra Jennings • Chief Hahn • Chinua Rose • Corey DeRoo • Congresswoman Doris O. Matsui • Darryl Lucien • David Baine • Edward Bush, Pres. • Effie Gant • Frank Louie • Gladys Cornell • Gloria Torres • Greg King • Imani Lucus • Isabel Domeyko • Ivan Hueramo • Jackie Cole • Jake Weir • James Boyle • James Corless • James Peterson • Jay Schenirer • Jeff Townsend • Jennifer Ablog • Jennifer Venema • Jim Brown • Jose Bodipo-Memba • Judy Robinson • Kacey Lizon • Keith Bloom • Ken Turton • Kirin Kumar • Larry Carr • Leah Miller • Margareta • Maria • Marq Truscott • Mary Sater • Meea Kang • Megan Sheffield • Melissa Anguiano • Mike Bikan • Mike Brunelle • Pastor Les Simmons • Patrick Kennedy • Rachel Chard • Randy Sater • Reggae Brown • Rubie Simonsen • Ryan McClinton • Ryan Moore • Sean Rooney • Shannon Brown • Shonna McDaniel • Sonia Duenas • Sonia Lewis • Sophie Vang Susan Veazey • Teri Duarte • Tido Hoang • Troy Estacio • Tyrone Roderick Williams • Ward Allen • Ward Winchell • and Everyone Else!
Study Area

South Sacramento, California
September 23-28, 2018

Advisory Services Program
The Sponsors’ Statement of Expectations

This ULI Panel is the first step to kick-starting the effort to retrofit and revitalize South Sacramento’s transit-adjacent neighborhoods into transit-oriented neighborhoods.
Goal: Promoting Equitable, Healthy, and Inclusive Community Development that...

- **Fosters** income growth, attainable housing options, good health outcomes and healthy neighborhood amenities
- **Provides** more convenient access among parks, housing, retail/services, employment, recreation and transit
- **Offers** active transportation choices—such as trails, bike lanes, and sidewalks—to support health and reduce carbon emissions
- **Minimizes** economic and physical displacement
- **Leverages** existing infrastructure and community assets
- **Reduces** greenhouse gas emissions and vehicle miles traveled
Questions Addressed by the Panel

• How can parks, open spaces and active transportation connections to transit be part of local infrastructure and community development plans?

• How should we reinvigorate existing infrastructure (physical, social, & economic) to grow an equitable, transit-oriented community around the Florin and Meadowview light rail stations?

• Which efforts should the public and private sectors partner on to accomplish early-, mid-, and long-term changes?

• In light of increasing home costs in Sacramento, how can this plan balance the cost of new housing with the need for affordable housing?
Key Panel Observations

- The interview process yielded a consistent set of themes that stakeholders wanted to see incorporated into the community:
  - Public health and safety
  - Youth and education
  - Affordable housing
  - Increase mobility options through multi-modal infrastructure
  - Improve the quality of life through culture
  - Employment and entrepreneurship

- The clear message from the community participants:

  “Do Projects with Us, Not to Us”
Key Panel Observations

- SacRT owns a significant amount of property at the Florin and Meadowview platforms that is not required for transit needs and could be productively reprogrammed for important community development, resulting in upwards of $300 million of new investment.

- There are opportunities for enhancement of the parks, open space and trail network to better connect assets within the study area and beyond.

- There are existing development opportunities within the Study Area and the need to begin proactive, catalytic efforts to address the potential of these sites should not be delayed further.

- There is a TOD “disconnect” that needs to be better understood.
Presentation Overview

I. People and Community
II. Market Conditions and Trends
III. Parks and Design
IV. TOD at Florin and Meadowview
V. Implementation
Florin and Meadowview Neighborhoods: People

The Panel based its recommendations on:

- Consulting over 75 local stakeholder interviews: residents, business owners, students, elected leaders, community activists, and city officials
- Hearing from elected leaders
- Meeting with SacRT and SACOG
- Talking with people on the street who feel a sense of belonging and attachment to the Florin and Meadowview communities
- Examining numerous community and strategic plans and studies
- Reviewing civic and government websites
Observations: Assets

- Residents and Community:
  - Pride in diversity of residents
  - Abundance of community advocacy from residents, nonprofits, and PBIDs
  - Diversity of cultural centers in local community
  - Active neighborhood associations
  - Passionate youth and adults who support South Sac
  - Interest in using a racial equity lens and social justice practices

- Real Estate and Assets:
  - Light-rail transit stations two miles apart
  - Availability of undeveloped lands adjacent to transit
  - Joint powers nature of SHRA
  - Engaged long-term real estate investors and businesses working with residents
  - Abundance of retail in the community
Observations: Challenges

- Residents and Community:
  - Sensitivity around trauma in low-wealth neighborhoods and communities of color
  - People feel neglected
  - Disconnect from governmental systems
  - Mix of perceptions around crime, transit, and jobs
  - Funding opportunities: on behalf of residents, but not with residents
  - Fear of displacement, despite negative perceptions and realities, based on activities in Oak Park and Del Paso Heights
  - No coherent leadership system in neighborhoods

- Real Estate and Assets:
  - Planning fatigue
  - Community “planned for” but not “included in” process
  - Sense of paralysis from loss of redevelopment Authority
  - Inability to move forward from planning
  - Lack of convenience and access to quality fresh food options, despite abundance of retail
  - Fits and starts around grant programs and projects
Six Themes

- Development of additional affordable housing
- Job creation/training, family-sustaining jobs, entrepreneurship
- Improved access and connectivity among transportation options
- Improved public health and public safety
- Youth programs and educational opportunities
- Enhanced access and appreciation of cultural diversity
Housing Themes

- **Basic existing ingredients:**
  - Transit to support denser housing
  - Ability to live independently without access to a car
  - Availability of public lands
  - Strong public sector partners (SacRT and SHRA)
  - Resources despite loss of Redevelopment Authority

- **Demand for more affordable housing**

- **Florin Road Project recommendations:**
  - 140 units of multi-family TOD
  - Stimulus project along the corridor
  - SacRT land
    - Long-term land lease
  - SHRA resources
    - Expertise
    - HOME, CDBG, PBS8
  - Mixed-use component
    - Small neighborhood support
    - Community serving retail
      - Daycare
      - Sit-down restaurant or bike repair/sales
Job and Entrepreneurship Themes

- Development brings JOBS
  - Temporary construction jobs
  - Permanent operating jobs

- Opportunity now for job training
  - Unskilled vs skilled (sustaining)
  - Journeyman level programs
  - Business development emphasis
  - Ancillary jobs and business opportunities from cannabis industry

- Trade unions
- Urban League
  - Opportunity to create a satellite office in Study Area
    - Leverage available space in underutilized retail centers/space
    - Catalyze active engagement of local population
Mobility Themes

- Transportation
  - Second largest expenditure behind housing
  - Transit-served community, with:
    - Opportunity for more housing density
    - Adjacent retail, community centers, jobs, etc.

- Walking
  - Narrow sidewalks
  - Lack of security design features
  - Benches/sidewalk furniture obstructions

- Biking
  - Need for:
    - Protected lanes
    - Bike repair shops
    - Bike parking in safe convenient locations

- Roads
  - Need for:
    - Road diets, traffic-calming measures
    - Complete streets
    - Medians
Mobility Themes

- Light Rail
  - Well designed for expansion
  - Under-utilized parking allows for re-purposing
  - Safety and comfort concerns
    - Public bathrooms, security shelters
  - Last-mile connectivity
  - Potential for increased ridership
    - Adding more close-in customer base
    - Affordable housing
    - Maintenance and Operations
      - Damaged and vandalized ticket machines
      - Planned upgrades to train cars
Racial Equity Lens and Leadership + Collaboration

Racial Equity (and Equitable Development)
- Perfect approach to use in these neighborhoods because of diversity of residents
- Commitment of city agencies and commissions to do racial equity work
- Community residents identified desire for equity approach
- Misunderstanding about residents’ knowledge of systems
- Residents interact with government, but it doesn’t work for them
- Need for training for government staff

Leadership and Organizational Collaboration
- Residents’ frustration with lack of authentic engagement from government
- Government frustration about lack of identifiable leadership
- Overlaps in missions and quality-of-life commitments can help collaborations between
  - Sacramento Police Dept.
  - County Dept. of Health
- New leadership dynamics and collaborative opportunities with:
  - Economic Development and SacRT
  - Youth, Parks, & Community Enrichment Department
  - Neighborhoods associations
Youth and Education

Observations

• SCUSD has a robust strategic plan, which should be implemented in its Florin and Meadowview neighborhood schools.
• African-American, Hispanic/Latino, and Spanish-speaking students selected “Providing students and staff with culturally relevant social, emotional, and health supports” as their priority for safe, healthy, and engaging learning environments.
• **Youth arts projects at gathering spaces like Florin Business Arts Complex could be a path for leadership development and information sharing.**
• With few students served by school buses, students/families need safe pedestrian/bike connections to schools.

Recommendations

• Continue equity work in the strategic plan.
• Create Safe Routes to Schools plans with WALK Sacramento and Sacramento Bike Area Association.
• **Develop youth arts and education programs with Urban Matters PGH.**
LAND BANK

Practice of buying land as an investment, holding it for future use making no significant plans for development.
Public Health and Safety

Observations
- Healthy Food Access + Health Education
- Mental Health
- Physical Health

Interventions
- Provide access to fresh high-quality food through:
  - urban agriculture and community gardening
  - cooking classes
  - community kitchen (also business opportunities)
  - communication about where, when, and how to access existing quality food
- Addressing mental illness—often stigmatized in these communities—through arts (Passion Works in Athens, OH)
- Free or discounted rail and bus passes for kids to get to and from school
- Organized RT Station Walkers Group for seniors and others looking for opportunities to gather and exercise together
Culture

Observations

- Pride in diversity of cultural expression
  - Sacramento Metropolitan Arts Commission’s cultural equity work
  - Youth arts at gathering spaces like Florin Business Arts Complex

Interventions

- Bring the art outside
  - SMAC Cultural Equity Statement and Cultural Equity Fund
    - Sojourner Truth Multicultural Museum
    - Enhance entrepreneurship

- Sacramento Regional Transit District Moves Art: expand and enrich with local artist-in-residency program for Florin and Meadowview
  - Poetry in Motion/New York Metropolitan Transit Authority
  - Live entertainment
  - Festivals
Final Thoughts

This work is difficult, and will take a lot of time, patience, chaos, tears, commitment, and love.

Need to ensure that people feel they can be successful in their neighborhoods, and not seek what they want and need by moving out.
Presentation Overview

I. People and Community

II. Market Conditions and Trends

III. Parks and Design

IV. TOD at Florin and Meadowview

V. Implementation
Market Scan

Analyse & project demand generators
Evaluate impact of competition
Assess the area/site’s ability to compete
Determine development program

RETAIL CONSIDERATIONS
• Customer spending habits and patterns
• Competitive framework
• Market demographics

RESIDENTIAL CONSIDERATIONS
• Nature of households
• Quality of neighborhood
Baseline Market

$35,273
Median Household Income

3.5
Average Household Size

2035 Projections
+1,545 Multi-family
+173 Single-family
+922 Jobs
Commercial Market

Challenges

- Strong nearby competition
- Low density and incomes
- Perceptions of unsafe environment
- Few places for ‘cross-shopping’

Opportunities

- Solid draw of local customers
- Visibility and multimodal exposure
- Experiential retail—food, arts/culture
- Reuse to other uses/create nodes
Changing Commercial Trajectory

• Underemployed population that can be trained or re-trained

• Consider new purpose for outdated supply
  • Creative/maker space can prosper within a community of likeminded entrepreneurs

• Place-making: the importance of mixing uses
  • Allowing for more than one activity, enhance flexibility
  • Programming, programming, programming
Residential Market

Challenges
- Aging stock — requiring reinvestment
- Person safety concerns
- Lack of connectivity
- Competition from nearby neighborhoods

Opportunities
- Introduce new product types
- Invest in housing at transit
- Offer early childhood education
- Attracting development partners
Changing Residential Trajectory

- Highlighting strengths of transit
- Introduction of pioneering product types
- Accessibility to natural resources – 10-minute walk to a quality park

Levy Park: Geoff Lyon
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Park & Open Space
“Lessons” Learned: Luther Burbank High School
Trees
Comfortable Walking Conditions
Interventions
Concept Plan

- Study Area is centered around the SacRT stations and includes 4 square miles
- Investigation included existing parks, bikeways and trails system to identify missing links and areas for opportunity
- Current conditions: narrow sidewalks, high traffic speeds, lack of traffic calming and safe intersections, lack of vegetation and shade trees, poor street amenities and furnishings
Private Property Future Development

TREES!
- Benches, Waste Bins, Lighting, etc.
- Wayfinding/Solar Charging Station

Native Plantings
Landscape Easement
Row
Wider Walks
Protected Bike Lanes
Road Diet Slow Traffic
Bike Lane

Improve Streetscape, Community Appearance and Pedestrian Experience
Connectivity

Connecting to the Master Bike Plan
Assessment and Opportunities
The Trust for Public Land 2018 ParkScore® Index

Sacramento ranks 22nd out of 100 largest cities.

4 out of 5 residents are within a 10-Minute Walk of a park (.5 mile).
Florin Greenways Improvement & Impacts - ParkServe®

Total population served by 10-Minute Walk: 8,739

35 percent increase in service area: 2,279 new residents
Florin Greenways Improvement & Impacts

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<thead>
<tr>
<th>Age</th>
<th>Served</th>
<th>New</th>
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<td><strong>Children (less than age 20)</strong></td>
<td>2,787</td>
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<td><strong>Adults (age 20 to age 64)</strong></td>
<td>4,796</td>
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<td><strong>Seniors (age 65 and up)</strong></td>
<td>1,156</td>
<td>314</td>
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<th>Race / Ethnicity</th>
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<td>1,900</td>
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<td><strong>Native American</strong></td>
<td>92</td>
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<td><strong>Pacific / Hawaiian</strong></td>
<td>310</td>
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<td><strong>Other Race</strong></td>
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<td>644</td>
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<td><strong>Hispanic</strong></td>
<td>2,897</td>
<td>654</td>
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</table>
Meadowview Greenways & Impacts - ParkServe®

Total population served by 10-Minute Walk: 5,761

26 percent increase in service area: 2,033 new residents
Meadowview Greenways Improvement & Impacts

**Age**

<table>
<thead>
<tr>
<th>Age</th>
<th>Served</th>
<th>New</th>
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<tbody>
<tr>
<td>Children (less than age 20)</td>
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<tr>
<td>Adults (age 20 to age 64)</td>
<td>3,215</td>
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<td>Seniors (age 65 and up)</td>
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<td>282</td>
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**Race/Ethnicity**

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<th>Race/Ethnicity</th>
<th>Served</th>
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<td>Pacific/Hawaiian</td>
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<tr>
<td>Hispanic*</td>
<td>1,910</td>
<td>600</td>
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</table>
Multiple Benefits of Parks and Greenways

- Major benefits from adding parks and green spaces include: clean air, clean water, direct use, health, neighborhood improvement and community cohesion

- Linking parks, bike lanes and greenways to SacRT creates benefits of multi-modal connectivity and the potential for increased use of transit, solving for first/last mile connections
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What is Equitable Transit-Oriented Development?

Transit-oriented development (TOD) is a type of urban development that maximizes the amount of residential, business and leisure space within walking distance of public transport. It aims to increase public transport ridership by reducing the use of private cars and by promoting sustainable urban growth.

Bethesda Metro Center
SOURCE: Ehpien, via Flickr
Transit-oriented development (TOD) is a type of urban development that maximizes the amount of residential, business and leisure space within walking distance of public transport. It aims to increase public transport ridership by reducing the use of private cars and by promoting sustainable urban growth.

Equitable TOD seeks to achieve these same goals, but with a focus on creating opportunities for affordable housing, support for local and small businesses, and reducing displacement.

Park 7 Apartments at Minnesota Avenue Station
SOURCE: Washington Metropolitan Area Transit Authority
**TOD Goals at Florin and Meadowview Stations**

<table>
<thead>
<tr>
<th>Overcome Market Conditions</th>
<th>Respond to Community Themes</th>
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<tbody>
<tr>
<td>• Significant amount of retail in the market area, but lack of quality food options</td>
<td>• Public Health and Safety</td>
</tr>
<tr>
<td>• Lack of an office market</td>
<td>• Youth and Education</td>
</tr>
<tr>
<td>• Car-oriented development patterns</td>
<td>• Affordable Housing</td>
</tr>
<tr>
<td>• Lower market rents for residential and retail</td>
<td>• Mobility</td>
</tr>
<tr>
<td>• Very high construction costs and fees</td>
<td>• Culture</td>
</tr>
<tr>
<td>• Significance amount of retail in the market area, but lack of quality food options</td>
<td>• Employment + Entrepreneurship</td>
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<table>
<thead>
<tr>
<th>Address Blueprint 2050 Goals</th>
<th>Ensure Flexibility</th>
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<tbody>
<tr>
<td>• Increased Growth Through Reinvestment</td>
<td>• Foster placemaking and early activation</td>
</tr>
<tr>
<td>• Increased Housing Diversity</td>
<td>• Maintain flexibility in program and phasing to respond to market conditions and funding availability</td>
</tr>
<tr>
<td>• Reduced New Urbanized Land</td>
<td>• “Make a market” -- use the sites to generate catalytic growth in the area</td>
</tr>
<tr>
<td>• Increased Growth Near Transit</td>
<td></td>
</tr>
<tr>
<td>• Increasing Transit, Walking and Biking Trip Share</td>
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Florin and Meadowview Overview

20 acres

15 acres
### Florin Station

#### Development Program

<table>
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<th>Uses</th>
<th>Program</th>
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<tbody>
<tr>
<td>Residential</td>
<td>920 units 736,000 sq. ft.</td>
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<tr>
<td>Retail / Flex</td>
<td>47,500 sq. ft.</td>
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<tr>
<td>Park Space</td>
<td>3 acres</td>
</tr>
<tr>
<td>Transit Use</td>
<td>Maintain bus bays Keep 120 parking spaces</td>
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</tbody>
</table>

**Estimated Ridership Impact:** 920,000 rides annually
Florin Station – Market

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Krog Street Market
SOURCE: Krog Street Market
Florin Station – Active Plaza
Florin Station – Multifamily Housing
# Meadowview Station

## Development Program

<table>
<thead>
<tr>
<th>Uses</th>
<th>Program</th>
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<tbody>
<tr>
<td>Residential</td>
<td>540 units 432,000 sq. ft.</td>
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<tr>
<td>Retail / Flex</td>
<td>20,000 sq. ft.</td>
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<tr>
<td>Park Space</td>
<td>3 acres</td>
</tr>
<tr>
<td>Transit Use</td>
<td>Maintain bus bays</td>
</tr>
<tr>
<td></td>
<td>Keep 75 parking spaces</td>
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**Estimated Ridership Impact:**
540,000 rides annually
Meadowview Station – Seniors Housing
Meadowview Station – Linear Park
Development Success Factors

- Continue to focus on the T in TOD
- Establish clear implementation roles
- Identify creative financing tools
- Engage development community
Development Success Factors

- Ensure quality, reliability, and frequency of service
- Increase safety, reduce real crime and nuisance behavior and address any misperceptions about system safety
- Increase focus and resources to support TOD advocacy and implementation
- Pursue other strategies to restore ridership (i.e. monthly pass pricing)
## Development Success Factors

### Continue to focus on the T in TOD

### Establish clear implementation roles

### Identify creative financing tools

### Engage development community

<table>
<thead>
<tr>
<th>Project Champion</th>
<th>City</th>
<th>SACOG</th>
<th>SacRT</th>
<th>SHRA</th>
<th>Other Partners</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lead implementation effort through completion; facilitate engagement among public partners; engage community; guide infrastructure investments</td>
<td>Make a deliberate focused investment in the community; reduce the burden of regulations and impact fees on development in transit areas</td>
<td>Continue to advance regional land use policy that guides growth to transit adjacent areas</td>
<td>Identify or recruit a TOD champion to serve as an advocate; to facilitate coordination within SacRT; establish and enhance TOD guidelines</td>
<td>Serve as implementation partner for affordable housing development parcels on the Florin and Meadowview sites, bringing expertise and funding tools</td>
<td>Area PBIDs; Philanthropic Partners; neighborhood organizations; faith-based organizations;</td>
</tr>
</tbody>
</table>
Development Success Factors

- Continue to focus on the "T" in TOD
- Establish clear implementation roles
- Identify creative financing tools
- Engage development community

- Low-Income Housing Tax Credits
- New Markets Tax Credits
- Opportunity Zones
- HUD Grant and Loan Programs
- FTA Grant and Loan Programs
- Make incentives from Downtown Developer Toolkit available for TOD
Development Success Factors

- **Continue to focus on the T in TOD**
- **Establish clear implementation roles**
- **Identify creative financing tools**
- **Engage development community**

- Recruit and partner with creative development partners
- Firms should have demonstrated success in creating catalytic, transformative projects in similar challenging market conditions
- They need to be skilled in deep community engagement and on high-quality placemaking and activation
- Such firms should also have a track record of leveraging and stacking funding from the creative financing tools described previously
Presentation Overview

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Establish a Program Champion

- Charge someone to champion and oversee the investment and programming at both station sites
  - SHRA, Mayors Office, Public/ Private Partnership, CDC, Etc.
- Prepare estimates for capital improvement projects
  - If it passes, see funding from Measure U into the Study Area
- Engage SHRA to advance the first phase of Mixed Use/ Mixed income development at Florin
- Enlist the 3 PBIDs to work together and start activating at these sites
- Develop an ongoing partnership with Cosumnes River Community College and academic institutions
- Develop an equitable strategy for the emerging cannabis industry
Address the Built Environment

- Begin aggressive tree planting in the Study Area with partnership between SMUD, the City, Sacramento Tree Foundation, and property owners
- Introduce the idea of public landscape easements on private property
- Start public art projects to highlight South Sac’s identity
- Begin upkeep and fix existing infrastructure (lighting, RT stations, etc.)
Develop a Community Engagement Strategy

- Check each department’s racial equity progress – create a collective mission across departments
  - Look to and leverage existing programs like “Build Black Too”
- Start developing a rigorous community engagement process that engages all the different cultures in the Study Area
  - Start community organizing with a goal of neighborhood empowerment and community investment
  - Charge neighborhood research coordinator with preparing a neighborhood report on this study’s recommendations as well as ongoing progress updates for residents
- Bring Urban League’s satellite office into the Study Area
- Prioritize Vision Zero efforts in South Sacramento in partnership with SABA, WALKSacramento, and Safe Routes to School
Questions?